



A year in review

Advancing the governance
of mixed health systems in

2024



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Generating Evidence

We kept updating the **knowledge hub** to help you find a diverse range of resources on health systems governance in one place. The hub focuses on generating evidence, insights and learning to guide policy development and implementation that is inclusive of the private sector in health.

Research Highlights



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A Special Edition on BMJ GH

BMJGH

**We have published a special
edition on the Governance
of the Private Health Sector**

The edition currently includes 10 papers ranging from original research to practice papers, commentaries and editorials



Governance of the private healthcare sector in low- and middle-income countries: a scoping review of approaches, effectiveness, and enablers

From **11,154 records** to **108 critical insights** answering key governance questions:

- How do we govern the private health sector effectively?
- What works, what doesn't, and why?
- How can we overcome barriers and amplify enablers?



Pilot phase has been FINALIZED Progression Pathway on Governance of Mixed Health Systems

The Progression Pathway is a tool that was developed to facilitate the design of a tailored roadmap for private sector engagement by supporting governments and national health authorities in identifying the governance arrangements and capacities needed to deliver better health outcomes in their context. The tool helps countries position themselves across four progress levels for each of the governance behaviors outlined in WHO strategy on Engaging the private health service delivery sector through governance in mixed health systems

Tool: Engaging the private sector in delivering quality MNCH services: a step-by-step workbook to inform analysis and policy dialogue



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We developed a workbook that aims to assist various stakeholders in engaging with the private sector on delivery of quality maternal, newborn and child health (MNCH) services in lower- and middle-income countries. The workbook suggests an iterative approach that is supported by various guiding tools for the process.



The Strategy Report became available in ARABIC

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Recognizing the importance of private sector engagement in the WHO Eastern Mediterranean region, the WHO Strategy report on Engaging the private health service delivery sector through governance in mixed health systems has been translated into Arabic.

Engagement with the private sector in the Eastern Mediterranean

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We have added an assessment series featuring regional syntheses on the operational environment of the private health sector, its role in the provision of essential health services and COVID response in the Eastern Mediterranean Region. The series also includes specific reports on Jordan, Lebanon, Oman, Qatar, Iraq, Occupied Palestinian Territories, Somalia and Djibouti.

Brief: Governance of the private sector in fragile, conflict-affected and vulnerable settings

We developed a [brief](#) that focuses on the wide terrain of governance interaction and the effects this has on health service delivery and access for conflict affected populations. It outlines three strategies for policy response and associated tools. Country cases reviewed for the brief have focused on well-known FCVs and those suffering from a confluence of crises related to security, humanitarian, political, and economic factors.

Brief: Data for governance of the private sector in health

This [brief](#) explores constraints to data capture and management within health systems and its use for decision making with specific focus on the governance of the contribution of the private sector in health to public health outcomes.

Brief: Governance of dual practice in the public and private sectors

We developed a [brief](#) that delves into the available literature on dual practice, the governance challenges posed by it and the potential policy options and governance tools that can address those challenges.



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Supporting Countries

We provided **tailored support** to countries that are interested in working with the private sector in health. Support has ranged from facilitating capacity building activities, participating in regional meetings and generating evidence to specific country requests.

In the past 12 months, we have made it to **Aburi, Cairo, Geneva, Islamabad, Lyon, Muscat, Nagasaki and Tbilisi**



2024 Highlights



February

Webinar

We participated in a webinar hosted by the European Observatory on Health Systems and Policies in collaboration with WHO Regional Office in Europe.

March

Member States' Information Session

On 6 March, we held an information session to WHO's Member States titled Advancing UHC: governing the contribution of the private sector.

Joint Working Team for PHC and UHC

On 21 March, we presented the Progression Pathway for Governance of Mixed Health Systems to WHO's Joint Working Team for Primary Health Care and Universal Health Coverage

April

Transforming Egypt's Health System

We collaborated with WHO Country office in Egypt and WHO regional office of the Eastern Mediterranean to conduct an in-person workshop in Cairo to national stakeholders who are involved in the implementation of Egypt's Universal Health Insurance system.

May

WHA

We held a session on the sidelines of the 77th World Health Assembly in Geneva. The session explored how more collaborative engagement with local private sector providers can advance equitable access to quality maternal health care for mothers in LMICs.

July

Global meeting

We have held the first inter-regional meeting on the governance of the private sector in health to achieve UHC between 15-17 July 2024 in Cairo, Egypt in the presence of representatives from five WHO regions.

2024 Highlights



— August

Mission to Oman

In Muscat, we piloted the Progression Pathway in Oman as part of a mission that involved a comprehensive Health System Performance Assessment.

— September

SEARO's Seventh Technical Coordination Committee TCC Meeting

On 11 September, we presented the Progression Pathway and its implementation in Ghana as part of TCC. Participants included representatives from all technical departments within WHO South-East Asia Regional Office (SEARO).

— October

Using Data to Drive Governance

On October 1st, we hosted a consultative workshop in Islamabad, Pakistan as part of a study that aims to identify the types of data and information currently collected by the government, and how this data is utilized for governing the private health sector.

Progression Pathway implementation in Georgia

On 18 October, we supported WHO Georgia in running a national stakeholder workshop which featured the implementation of the Progression Pathway.

— November

HSR

On 19 November, we held a workshop in Nagasaki on the governance of private sector healthcare during the 8th Global Symposium on Health Systems Research

Technical working group workshop

Between 3-4 December, we supported WHO Ghana in running a private sector technical working group workshop in Aburi featuring the implementation of the progression pathway

— December

UHC-P meeting

On 12 December, we held a marketplace event about the governance of mixed health systems as part of a global meeting for UHC-P in Lyon, France.

Sharing Experiences

We provided a space for country stakeholders, partners and expert to engage and share experiences on working effectively with the private sector in health through the Country Conversation series and the technical working groups



We have added a new section:

Stories from the field

This new country-focused corner which was added to the *Country Conversations* section currently features **47 case studies** on private sector engagement in Service Delivery, Health Policy, Fragile, Conflict-Affected and Vulnerable Settings, COVID-19 response, Mental Health, Nutrition-Enhancing Interventions and Non-Communicable Diseases



Lastly, **We were featured in Devex!**

On 15 March 2024, the Country Connector was featured in Devex. [The article](#) explained how the Country Connector started and its various activities for supporting maternal and child health



COUNTRY CONNECTOR

on Private Sector in Health

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